RISCA Risc Count for the Art

RISCA STRATEGIC PLAN

Vision

We envision a Rhode Island where arts and culture are valued as an essential part of life, and for their contribution to a thriving state.

Mission

Through grantmaking, programming, convening, policy-building, and education, the Rhode Island State Council on the Arts ensures that arts and culture will play an ever more significant part in the well-being and experience of all Rhode Island residents.

Values

We believe in the transformative power of arts and culture. All Rhode Islanders benefit from creative expression and a culturally vibrant state.

As the agency of state government charged with supporting arts and culture in Rhode Island, RISCA is committed to:

- **OPENNESS:** Being respectful, welcoming, and inviting to all.
- **CONSISTENCY:** Behaving intentionally, in a knowledgeable, responsive, engaged, respectful and transparent manner.
- **DEDICATION**: Developing authentic relationships, as a team and with others, built on our passion, humor, kindness, and optimism.

Through grantmaking, programming, and services, RISCA promotes:

- **EQUITY AND ACCESS:** Ensuring the identification and removal of barriers in all contexts, including cultural opportunities, resources, and RISCA support for diverse communities throughout Rhode Island.
- **COLLABORATION:** Creating networks of mutual support among individuals, organizations, and RISCA to strengthen communities
- **ECONOMIC VALUE:** Honoring the time, skills, talents, and excellence of artists and arts administrators through fair compensation.
- **COLLECTIVE RESPONSIBILITY:** Supporting culturally relevant and responsive art to ensure the health and well-being of the arts and cultural ecosystem, beginning with arts education.
- ARTISTIC EXPRESSION: Protecting freedom of artistic expression in Rhode Island.
- **LEADERSHIP DEVELOPMENT:** Fostering diverse arts and cultural leaders in, from, and for Rhode Island.

GOAL 1:	OBJECTIVE	ACTIONS
FUND -	Seek to achieve the highest	An agency commitment to continual
Financially	commitment to diversity,	learning on DEAI: Engage and work with
support arts and	equity, access and inclusion	consultants in our continual learning on
culture in Rhode	within grantmaking	DEAI, addressing governance, staffing and
Island through		programmatic standards
grantmaking		Accessibility: Establish and employ
guided by a		oversight protocols to assess the
public process		accessibility of all RISCA-funded programs
		Grantee responsibility toward DEAI:
		Develop grantmaking criteria that takes into
		consideration diversity, inclusion, physical
		and programmatic accessibility
		Equity in funding analysis: Review
		grantmaking over the past five years to
		assess equity of funding on diversity, socio-
		economic and geographic levels
	Establish and maintain	Commitment to continual listening:
	responsive arts and culture	Through regular listening sessions RISCA
	grant programs	Program Directors will annually review
		grant programs to assess their
		responsiveness and effectiveness
		Ongoing Review of Needs of the Field:
		Program staff will meet, review, examine
		and change programs based on the needs of the field
	Increase the integrity and	Panel process: RISCA will continue to
	transparency of the	ensure that panelists are recruited and
	grantmaking process	trained with an eye toward racial and
	Secretary Process	geographic diversity, with a goal of at least
		40% BIPOC representation on project
		review panels in accordance with the
		agency DEAI plan
		Public acknowledgement of panelists:
		Annually publish lists of panelists on the
		RISCA website following the biannual
		announcement of grants
		<u>Transparency:</u> Prepare and annually review
		a "Transparency Checklist" for the Council,
		detailing efforts to ensure the transparency
		of the grantmaking process
		Candor and Accountability: Maintain open
		communications with applicants, grantees
		and the public about RISCA grantmaking in
		ways that ensure an understanding of
		process, decision-making and the
		responsibilities of granter and grantee alike

GOAL 2:	OBJECTIVE	ACTIONS
ADVANCE -	Provide professional development	Collective learning: Collaborate
Equip people	for individuals and capacity	and promote peer-to-peer and
and	building support for organizations	mentor learning opportunities
organizations		among artists, educators and
with the skills,		administrators
knowledge and		Assessing needs: Help the arts and
resources to		culture community identify and
thrive		assess their short and long-term
		needs
	Amplify the stories of Rhode	Communications strategy: Create
	Island's arts and culture community	and maintain an agency-wide
	and share them with residents and	strategic communications plan
	visitors to Rhode Island	Tell important stories: Continue to
		call attention to RISCA grants and
		the work of our grantees
	Quantify and communicate the	Advocacy: Support advocacy,
	value and importance of arts and	educate and provide resources and
	culture	opportunity for Rhode Islanders
		to advocate for arts and culture
		Arts as Career: Increase
		understanding of artists' value to
		life in Rhode Island and respect for
		'artist' as a career/job
		Collect and Use Data: Organize
		data to make a case for the arts
		role in education, community life
		and the economy

GOAL 3:	OBJECTIVE	ACTIONS
BUILD - Foster	Promote an arts and culture	Promote equity: Develop and
sustainable	ecosystem that is equitable, just and	sustain programs that advance
infrastructure	aligned with best practices	the values espoused in RISCA's
for the future of		DEAI plan
arts and culture		Capacity building for arts and
in Rhode Island		<u>cultural organizations:</u> Establish
		and sustain programs that
		support the growth and
		development of organizations in
		the arts and cultural sector
		Capacity building for arts and
		<u>culture workers:</u> Provide arts and
		culture workers with programs
		and training that strengthen their
		ability to grow their creative
		practice
		Empower the next generation:
		Ensure the representation of
		youth voices in the arts and
		culture ecosystem
	Collaborate with values-aligned	Advance partnerships: Continue
	partners to support the arts and	to build partnerships in Rhode
	culture community	Island and beyond that address
		RISCA's strategic priorities
	Secure mission-driven funding and	Identify funding partners:
	resource opportunities for the benefit	Continue to build partnerships
	of the agency and its constituents	with other funders to advance
		RISCA strategic initiatives
	Expand relationships within state	Grow state agency allies: Discover
	government and with major	and connect with state agencies
	stakeholders that advance the role of	and General Assembly
	the arts and culture in public life	committees that can partner on
		RISCA strategic initiatives
		Build community partnerships:
		Actively develop a diverse array
		of relationships in the Rhode
		Island community to address
		programmatic priorities

GOAL 4:	OBJECTIVE	ACTIONS
ENGAGE - Be	Plan, develop and maintain	Support community-led
continuously	programs based on continuous	initiatives: be present and spend
present and	engagement with stakeholders and	time in the community and at
responsive to	the arts and culture community	events
the arts and		Co-create programs: develop
culture		programs and services in equal
community in		partnership with community
Rhode Island		members
	Provide Rhode Islanders with	Maintain a multifaceted
	varied, appropriate and accessible	<u>communications effort:</u> ensure that
	paths to obtain information and	RISCA's communications are open
	assistance from RISCA	to all, regardless of income,
		geography, race, language or ability
		Identify thought partners to
		amplify: RISCA staff will identify
		and curate information from
		community partners (state,
		regional, national) whose work we
		can share with the Rhode Island
		arts community
		Be responsive: proactively build
		new relationships, expand and
		strengthen varied channels for residents to access RISCA
		information and staff
	Conduct regular evaluations to	Annual review of program
	ensure that all programs and	<u>conformity:</u> Program staff will
	services align with RISCA's Vision,	meet annually to review programs
	Mission and Values	and services, ensuring that they
		comply with RISCA's
		foundational documents
	Maintain and grow networks that	Cultivate networks: Identify,
	connect and empower people and	connect and establish groups that
	organizations in the Rhode Island	can collectively advance the
	arts and culture community	capacity of its members
		<u>Promote values:</u> ensure that
		RISCA supported networks – and
		all they generate - operate in
		congruity with the agency's values